



Making a Submarine Officer - A story of the USS San Francisco (SSN 711)

By Alex Fleming

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From October 2002 to September 2005, the crew of the USS San Francisco (SSN 711), a nuclear fast-attack submarine, took an incredible and gut-wrenching journey through 3 homeports, 2 missions vital to national security, 2 dry-dockings, dozens of leaders, and the worst submerged grounding in the history of the US Navy that did not result in the loss of the vessel. The author's journey as a young Naval Officer took him through the best and worst of these times, and his story carries lessons for military officers, leaders, and managers everywhere.

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